# IMPACT of Chronic Liver Disease on **Healthcare Systems**



# Innovative Models of Chronic Liver Disease Care

#### Ziad Gellad, MD MPH AGAF

Associate Professor of Medicine
Duke University School of Medicine
Durham, NC

# Objectives

- Raise awareness of social determinants of health and impact on liver disease
- To review innovative models of chronic disease care in the context of cirrhosis

- 58 y.o female with NASH cirrhosis complicated by refractory ascites, grade 2 esophageal varices and hepatic encephalopathy
- She is on Cipro for SBP prophylaxis and rifaximin for difficult to manage encephalopathy
- Seen in clinic every 3 months with interim hospitalizations at each visit
- At last hospitalization discharge, plan to proceed with Denver Shunt but then had a fall at home and was back in the emergency room within 24 hours

#### At clinic visit 9/2017

"She is having **difficulty obtaining medication prescription coverage** for her rifaximin, and we will attempt to assist with this..."

"The patient is having some **ongoing difficulty with her housing**. She is return to her independent living, but apparently has a \$10,000 bill pending there. She previously had been getting financial assistance from her husband in New Jersey, from whom she is divorced. He apparently has developed cancer, and is now undergoing chemotherapy, and does not have the funds to assist her at the present time. She tells me as she is **working with a local social worker on a Medicaid application, that but this has not been approved**"

- Hospitalized 12/2017 for encephalopathy
  - "Patient admitted to CCU 12/19 for acute obtundation most likely 2/2 acute encephalopathy from hepatic source related to multiple medications combined with no BM and inability to take lactulose PO or PR due to lack of cooperation"
- Likely bacterial pneumonia primary cause. Hospital course complicated by GI bleed and VRE bactermia with ARDS
- Patient died during 12/2017 hospitalization

### Case Presentation – Debrief

- Patient with complicated Cirrhosis
- Comorbid mental health illness
- High social stressors and impediments to care
- Fragmented care
- High utilization (of high-cost services)
- Poor functional outcome
  - How could the management have been different in our current system?
  - How can we build a better system to help manage these patients

### Social Determinants of Health

## Upstream Determinants of Health

Systemic social policies

Societal structure

Community environment/resources

Racism and implicit bias

## Midstream Determinants of Health

Material conditions
(e.g. housing stability, food security, income stability)

Psychological factors (e.g. social support, relationships)

Behavioral factors
(e.g. alcohol use, illicit drug use, exercise habits)

Health care access

(e.g. access to high-quality care, insurance coverage, health literacy)

### **Downstream Liver Health Outcomes**

Increase risk of liver disease, chronic liver disease complications and poor symptom controls

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### Social Determinants of Health



#### **Housing Resources**



Talk to your healthcare provider or social worker if you are experiencing or at risk for homelessness.

#### Accessible Housing

Accessible housing refers to housing programs, co-ops, and organizations that provide housing that is accessible to people with developmental and or physical disabilities, or other barriers like addictions and risk for homelessness. Contact your Income Support/AISH/PDD worker or social worker for more information for supports available in your community. Use the Government of Alberta Website search tool to find supports and housing resources available in your community. You can also call 2-1-1 or ask your social worker for a referral to programs and agencies you may be eligible for.

## Health Care Delivery Innovation

Harvard Business Review

# Innovating for Value in Health Care

Exploring cutting edge ways to lower costs and improve quality

enome open a

Medtronic

#### We Interviewed Health Care Leaders About Their Industry, and They're Worried

by Michael Poku and Kevin A. Schulman

**DECEMBER 14, 2016** 



"There is growing realization that the transformation of the health care system will require existing organizations to develop new business models and new organizational structures."

# Cirrhosis Is an Ideal Target for Innovative Care Models

- Well defined disease
- Adult prevalence 0.27%, kills 60,000 per year in US
- High rates of readmissions
- Quality of Care Gaps
- Social Determinants impact care
- Estimated direct costs > \$20B/yr

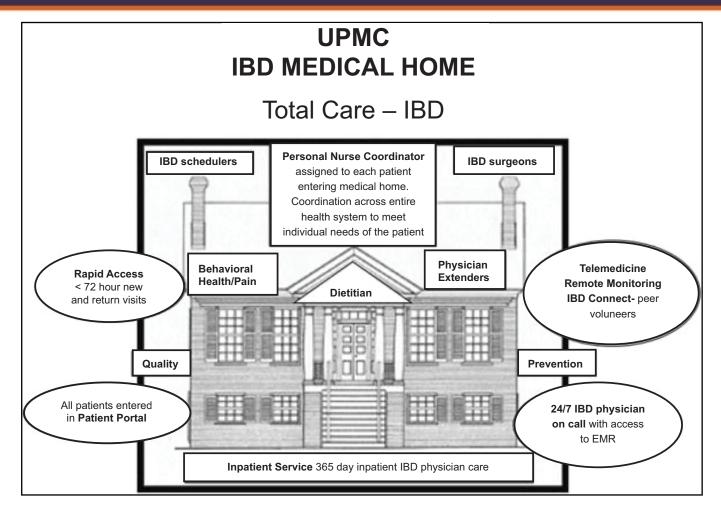
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### Opportunities for Improving Value in Cirrhosis

Cost Drivers	Interventions			
(Re)hospitalizations	Improved discharge process Patient/caregiver education regarding lactulose titration Availability of urgent clinic and paracentesis slots			
Duplicate testing	Subspecialty medical home			
Unnecessary testing	Identify and reduce variation by sharing best practices Disseminate "Choosing Wisely" topics			
High utilization patients	Intensive case management Palliative care			

Volk et al. *Hepatology*. 2019.

### **IBD Medical Home**



UPMC Health plan funded:

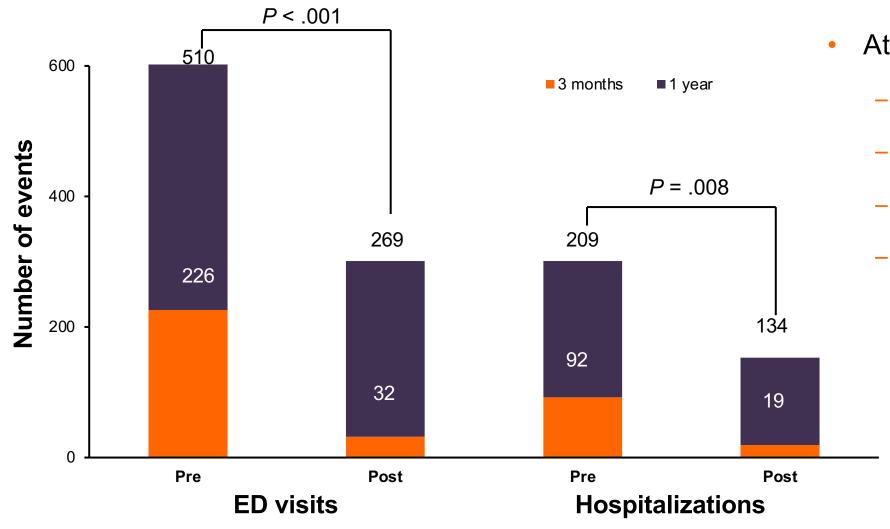
#### Personnel

- 2 nurse coordinators
- 2 nurse practitioners
- 1 dietician
- 1 social worker
- 1 psychiatrist
- 1 Health coach

Assistance with pharmacy pre-approval Data analytics

\* Initial referrals from the health plan for those patients in whom >25% of costs was for IBD

# **UPMC IBD Specialty Medical Home**



- At 1 year:
  - Reduced unplanned care
  - Reduced disease burden
  - Increased QOL
  - Decreased Costs

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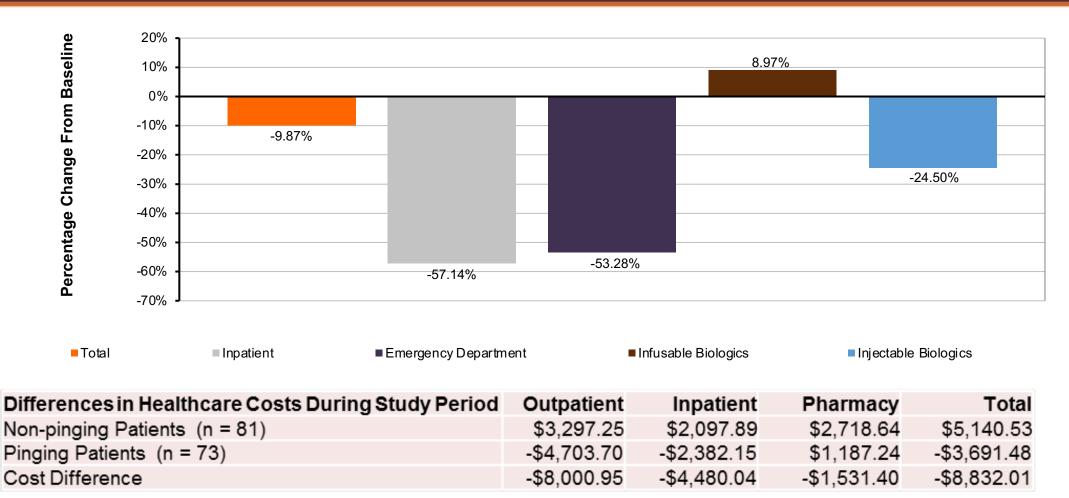


- IBD Specialty Home supported by a novel mobile health platform
- Founded by Larry Kosinski of Illinois Gastroenterology Group joint venture with BCBS Illinois
- Leverages nurse coordinators, clinical guidelines, clinical decision support, patient engagement, and predictive algorithms to improve outcomes



# Change in Crohn's Disease Payments From Baseline





Kosinski et al. DDW. 2016.

# Oncology Care Model (OCM)

- Section 3021 of the Affordable Care Act
- Five year model (2016-2021)
- 184 practices
- 6,500 practitioners
- 150,000 unique beneficiaries per year
- 200,000 episodes of care per year
- 13 commercial payers participating
- Real-time monthly payments for enhanced services



# Oncology Care Model (OCM)

- Patient-Centered Care
  - No change in patient experience
  - No change in ED visits
  - Small impact on hospitalization rates at end of life
- Cancer treatment patterns
  - No significant change in chemotherapy drug treatments
  - No evidence of changes in radiation therapy
  - More cost-conscious use of costly supportive therapy (filgrastim)
- Net financial loss to Medicare

#### By Robert King • Jan 31, 2022 12:37pm Oncologists worry they may have to reduce staff or

#### Oncologists worry they may have to reduce staff or enhanced care after payment model ends in June: survey

enhanced care after payment model ends in June: survey Fierce Healthcare

#### **Exhibit ES-2: OCM Resulted in Net Losses for Medicare**

	PP1	PP2	PP3	PP4	Total PP1-4
Gross Savings: Estimated change in gross Medicare spending due to TEP relative reduction	-\$12,443,592	-\$38,918,897*	-\$42,694,680**	-\$50,665,174**	-144,722,343
Net Medicare spending (losses)	\$100,527,424	\$72,669902*	\$65,802,010**	\$76,766,478**	315,665,814

With model payments included. **OCM** resulted in net losses for Medicare.

**Source:** Medicare claims 2014-2018. OCM first true-up reconciliations, PP1-PP4.<sup>6</sup>

Notes: PP: performance period; TEP: total episode payments; Orange=not statistically significant.

Evaluation of the Oncology Care Model https://innovation.cms.gov/data-and-reports/2021/ocm-evaluation-pp1-5.

<sup>\*</sup>Statistically significant at p<0.10; \*\*Statistically significant at p<0.05; \*\*\*Statistically significant at p<0.01.

#### What About a Cirrhosis Medical Home?

- RCT recruiting currently at Indiana University (Eric Orman, PI)
- Goal is to improve quality of life of patients discharged from the hospital with cirrhosis and to reduce acute health care utilization
- Intervention (6months)
  - The care coordinator will conduct a visit within 72 hours of hospital discharge to assess the
    patient's physical, cognitive, and psychological status, and will complete a needs
    assessment & care plan for both the patient and family caregiver
  - Every 2 weeks, the coordinator will meet with the participant to revisit the care plan and to facilitate care.

Actual Study Start Date 1: September 17, 2020

Estimated Primary Completion Date 1 : December 31, 2024

Estimated Study Completion Date 1: December 31, 2025

# Summary

- Cirrhosis is an ideal target for innovative care models due to its burden on patients, caregivers and the healthcare system
- Social determinants of health are particularly relevant in chronic liver disease care
- Innovative models of care have been developed in similar chronic diseases like IBD, Oncology
- Partnerships between payer and clinicians are needed to advance these models